ACTIVE COLLABORATION WITH EMERGENCY MEDICAL SERVICES IN AMI CARE

Evidence Brief

EMERGENCY MEDICAL SERVICES (EMS) are a critical component of the chain of survival for patients with acute myocardial infarction (AMI), particularly in initial identification and treatment of ST-segment elevation myocardial infarction.¹ Guidelines for timely and effective care define protocols and practices for time to treatment, advanced life support and transport.² EMS adherence to guidelines has been shown to improve both processes and outcomes of care for patients with AMI.³-5 Key functions of EMS in the continuum of care include performing 12-lead ECGs prior to a patient's arrival at the hospital to accelerate the administration of fibrolytic agents or PCI6 and activating the cardiac catheterization laboratory.⁷ Early revascularization is associated with reduced patient morbidity and mortality from AMI.²,8-9

BETTER INTEGRATION OF EMS into "systems of care" has been identified as a national priority by opinion leaders and professional societies.¹⁰ Regionalization models have been shown to be successful for trauma and cardiac arrest and models for AMI are emerging.^{7, 11-14} Integration of EMS is also important at the individual hospital level. Highly collaborative teams drawing on diverse professional backgrounds have been shown to be important in delivering high-quality and safe acute care,^{5, 15-18} including core measures for care of patients with AMI.¹⁸

ACTIVE COLLABORATION BETWEEN HOSPITALS AND EMS SYSTEMS is associated with better performance in care of patients with AMI. Hospitals that met with EMS monthly or more frequently to review AMI cases had significantly lower 30-day risk standardized mortality rates. ²⁰⁻²¹ Active collaboration includes specific investment in and attention to EMS through respect for EMS as valued professionals and colleagues, strong communication and coordination with EMS, and active engagement of EMS in hospital AMI quality improvement efforts. ²² While respect, communication, collaboration and engagement may be common sense principles, they are not routinely applied in care of patients with AMI, presenting real opportunities for improvement. ²³ The table on the following page summarizes specific actions, behaviors and ways to engage EMS used by hospitals with top performance in care of patients with AMI. ²²



Hospital Collaboration Wi	th Emergency Medical Services	Landman et al
Table 3. Domains and key strategies used by higher-performing hospitals to engage EMS in the care of patients with AMI.		
Domain	Key Strategles	
Respect for EMS as valued professionals and colleagues	Value EMS clinical skills and judgment; treat EMS providers as health care professionals, rationally responsible for rapid transport	her than technicians
	Tolerate false activations of the cardiac catheterization laboratory by EMS providers Invest in relationships with EMS by building tight connections with them and making them par	irt of the care team
Strong communication and coordination with EMS	Ensure timely, bidirectional communication between the hospital and EMS (eg, hospitals emp and meet regularly with EMS agencies)	oloy EMS liaisons
	Ensure that EMS providers have up-to-date, evidence-based clinical knowledge base (eg, hosp continuing education classes and integrate EMS staff into hospital-based educational forum	•
	Cultivate shared, patient-focused mission with EMS providers to improve AMI care and outcor findings on current patients' ECG, allow the EMS providers to observe the angiogram for patransported, and share information on previously transported patients' clinical course in the	atients they
Active engagement of EMS in quality improvement	Include EMS representation on hospital AMI quality improvement committees Share AMI performance data with EMS regularly through EMS liaisons and AMI quality improve Encourage EMS participation in creative problem solving and consider piloting EMS process in proposals (eg., pilot EMS activation of the cardiac catheterization laboratory without ED con	improvement

References

- Travers AH, Rea TD, Bobrow BJ, Edelson DP, Berg RA, Sayre MR, Berg MD, Chameides L, O'Connor RE, Swor RA. Part 4: CPR overview: 2010 American Heart Association guidelines for cardiopulmonary resuscitation and emergency cardiovascular care. Circulation. 2010; 122(18 Supplement 3):5676-84.
- 2. Kushner FG, Hand M, Smith SC, King SB, Anderson JL, Antman EM, Bailey SR, Bates ER, Blankenship JC, Casey DE, Green LA, Hochman JS, Jacobs AK, Krumholz HM, Morrison DA, Ornato JP, Pearle DL, Peterson ED, Sloan MA, Whitlow PL, Williams DO. Focused updates: The ACC/AHA guidelines for the management of patients with ST-elevation myocardial infarction (updating the 2004 guidelines and 2007 focused update) and the ACC/AHA SCAI guidelines on percutaneous coronary intervention (updating the 2005 guideline and 2007 focused update): a report of the American College of Cardiology Foundation/American Heart Association Task Force on Practice Guidelines. Circulation. 2009; 120(12):2271-2306.
- 3. Curtis JP, Portnay EL, Wang Y, McNamara RL, Herrin J, Bradley EH, Magid DJ, Blaney ME, Canto JG, Krumholz HM. National Registry of Myocardial Infarction-4. The pre-hospital electrocardiogram and time to reperfusion in patients with acute myocardial infarction, 2000–2002: findings from the National Registry of Myocardial Infarction-4. *Journal of the American College of Cardiology*. 2006; 47(8):1544–1552.
- 4. **Cone DC, Lee CH, VanGelder C**. EMS activation of the cardiac catherization laboratory is associated with process improvements in the care of myocardial infarction patients. *Prehospital Emergency Care*. 2013; 17(3):293-298.

- 5. Bradley EH, Herrin J, Wang Y, Barton BA, Webster TR, Mattera JA, Roumanis SA, Curtis JP, Nallamothu BK, Magid DJ, McNamara RL, Parkosewish J, Loeb JM, Krumholz HM. Strategies for reducing the door-to-balloon time in acute myocardial infarction. *New England Journal of Medicine*. 2006; 355(22):2308-2320.
- 6. Garvey JL, MacLeod BA, Sopko G, Hand MM. Pre-hospital 12-lead electrocardiography programs: A call for implementation by emergency medical Services systems providing advanced life support—National Heart Attack Alert Program (NHAAP) Coordinating Committee; National Heart, Lung, and Blood Institute (NHLBI); National Institutes of Health. *Journal of the American College of Cardiology*. 2006; 47(3):485-491.
- 7. **Rokos IC, French WJ, Mattu A, Nichol G, Farkouh ME, Reiffel J, Stone GW.** Appropriate cardiac cath lab activation: Optimizing electrocardiogram interpretation and clinical decision-making for acute ST-elevation myocardial infarction. *American Heart Journal*. 2010; 160(6):995-1003.e1008.
- 8. **Johnston S, Brightwell R, Ziman M.** Paramedics and prehosptial management of acute myocardial infarction: diagnosis and reperfusion. *Emergency Medicine Journal*. 2006; 23(5):331-334.
- 9. Neumar RW, Barnhart JM, Berg RA, Chan PS, Geocadin RG, Leupker RV, Newby LK, Sayre MR, Nichol G. Implementation strategies for improving survival after out-of-hospital cardiac arrest in the United States: consensus recommendations from the 2009 American Heart Association Cardiac Arrest Survival Summit. *Circulation*. 2011; 123(24):2898-910.
- 10. **American College of Emergency Physicians**. EMS Regionalization of Care. 2013 Access at: http://www.acep.org/Clinical---Practice-Management/EMS-Regionalization-of-Care/
- 11. **Jacobs AK, Antman EM, Faxon DP, Gregory T, Solis P.** Development of systems of care for ST-elevation myocardial infarction patients: executive summary. *Circulation*. 2007; 116(2):217–30.
- 12. Jollis JG, Granger CB, Henry TD, Antman EM, Berger PB, Moyer PH, Pratt FD, Rokos IC, Acuña AR, Roettig ML, Jacobs AK. Systems of care for ST-segment-elevation myocardial infarction: A report from the American Heart Association's Mission Lifeline. *Circulation: Cardiovascular Quality and Outcomes*. 2012; 5(4):423-428.
- 13. **Spaite DW**, **Bobrow BJ**, **Vadeboncoeur TF**, **Chikani V**, **Clark L**, **Mullins T**, **Sanders AB**. The impact of prehospital transport interval on survival in out-of-hospital cardiac arrest: implications for regionalization of post-resuscitation care. *Resuscitation*. 2008; 79(1):61-6.
- 14. **Carr BG, Edwards JM, Martinez R.** Regionalized care for time critical conditions: lessons learned from existing networks. *Academic Emergency Medicine*. 2010; 17(12):1354-1358.
- 15. **Meterko M, Mohr DC, Young GJ.** Teamwork culture and patient satisfaction in hospitals. *Medical Care*. 2004; 42(5):492-498.
- 16. **Leonard M, Graham S, Bonacum D.** The human factor: the critical importance of effective teamwork and communication in providing safe care. *Quality and Safety in Health Care*. 2004; 13(suppl 1):i85-90.
- 17. Capella J, Smith S, Philp A, Putnam T, Gilbert C, Fry W, Harvey E, Wright A, Henderson K, Baker D, Ranson S, Remine S. Teamwork training improves the clinical care of trauma patients. *Journal of Surgical Education*. 2010; 67(6):439-443.

- 18. **Olson DM**, **Constable M**, **Britz GW**, **Lin CB**, **Zimmer LO**, **Schwamm LH**, **Fonarow GC**, **Peterson ED**. A qualitative assessment of practices associated with shorter door-to-needle time for thrombolytic therapy in acute ischemic stroke. *Journal of Neuroscience Nursing*. 2011; 43(6):329-336.
- 19. **O'Mahony S, Mazur E, Charney P, Wang Y, Fine J.** Use of multidisciplinary rounds to simultaneously improve quality outcomes, enhance resident education, and shorten length of stay. *Journal of General Internal Medicine*. 2007; 22(8):1073-1079.
- 20. Curry LA, Spatz E, Cherlin E, Thompson JW, Berg D, Ting HH, Decker C, Krumholz HM, Bradley EH. What distinguishes top performing hospitals in acute myocardial infarction mortality rates? A qualitative study. *Annals of Internal Medicine*. 2011; 154(6):384-390.
- 21. Bradley EH, Curry LA, Spatz ES, Herrin J, Cherlin EJ, Curtis JP, Thompson JW, Ting HH, Wang Y, Krumholz HM. Hospital strategies for reducing risk-standardized mortality rates in acute myocardial infarction. *Annals of Internal Medicine*. 2012; 156(9):618-626.
- 22. Landman AB, Spatz ES, Cherlin EJ, Krumholz HM, Bradley EH, Curry LA. Hospital collaboration with emergency medical services in the care of patients with acute myocardial infarction: Perspectives from key hospital staff. *Annals of Emergency Medicine*. 2013; 61(12):185-195.
- 23. **Hollander JE.** Research or mom: listen to your mother. *Annals of Emergency Medicine*. 2013; 61(2):196-7.